CORRECTIONAL HEALTH CARE LEADERSHIP INSTITUTES

FOR EMERGING AND SEASONED CLINICAL LEADERS AND ADMINISTRATORS

July 15-16, 2016 • The Westin Copley Place • Boston

ON-SITE PROGRAM

Supported by:

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When it comes to innovative ideas in correctional health care, we’ve taken the shackles off.

Wexford Health is stretching the boundaries of innovation to bring you more efficient, safer, and smarter health care. Our 340-B pharmacy, re-entry, and Medicaid reimbursement programs are at the forefront of the industry. And with our telehealth services and electronic medical records, we can speed up care, improve outcomes, and save you money. For ideas that break out of the box, but don’t break the bank, visit wexfordhealth.com.
Thanks to Our Leadership Institutes Program Committee

This program would not be possible without the hard work and dedication of the members of the NCCHC Leadership Institutes Program Committee:

Nancy White, MA, LPC (chair)
Margaret Collatt, BSN, RN, CCHP-RN, CCHP-A
Rebecca Lubelczyk, MD, CCHP-P
Pauline Marcussen, MS, RHIA, CCHP
Jayne Russell, MEd, CCHP-A
Marc Stern, MD, MPH
Carolyn Sufrin, MD, PhD
Jim Voisard, BS, CCHP-A
Todd Wilcox, MD, MBA, CCHP-P, CCHP-A
Staff liaisons: Brent Gibson, MD, MPH, CCHP-P; Deborah Ross

No relevant financial relationships were disclosed.
Conference Educational Objectives

- Examine the role of correctional health care leaders including administrative roles, organizing health services and applying legal and ethical practices
- Employ process improvement systems such as quality improvement, utilization review and risk management
- Identify recruitment, retention and supervision best practices for effective staff management
- Describe strategies for integrating health care services and personnel into a correctional setting

Continuing Education Credit

CCHPs: Certified Correctional Health Professionals may earn up to 15 contact hours of Category I continuing education for recertification.

Nurses: The National Commission on Correctional Health Care is accredited as a provider of continuing nursing education by the American Nurses Credentialing Center’s Commission on Accreditation.

NCCHC designates this educational activity for a maximum of 15 contact hours.

Physicians: The National Commission on Correctional Health Care is accredited by the Accreditation Council for Continuing Medical Education to provide continuing medical education for physicians. NCCHC designates this live activity for a maximum of 15 AMA PRA Category 1 Credit(s)™. Physicians should claim only the credit commensurate with the extent of their participation in the activity.

Psychologists: The National Commission on Correctional Health Care is approved by the American Psychological Association to sponsor continuing education for psychologists. NCCHC maintains responsibility for this program and its content. This educational activity has been approved for up to 15 hours of credit.

Obtaining Continuing Education Credits

To receive continuing education credit, you must complete the conference evaluation form. Visit https://orders.ncchc.org/evaluations.aspx to access the form. Simply log in with the same username and password you used when you registered for the conference. Once you complete the evaluation, you may print your continuing education certificate. Please help us plan the best in correctional health care education by evaluating each session you attend.

Special Thanks

The following companies have made generous grants and sponsorship investments to help support this event.

Alkermes provided an independent educational grant in support of an educational session on Treating Chronic Pain in Patients Who Use Opioids

Wexford Health Sources, Inc., provided funding in support of attendee portfolios

Faculty Disclosure Statement

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Use this program and the conference mobile app to plan which sessions to attend. 

To access the app, search for “NCCHC Events” in the Apple App Store or the Google Play Store, or scan this QR code with your mobile phone.

The Leadership Institutes conference guide will be listed under ”Download Guides.”
Correctional mental health professionals face unique challenges. They must provide effective, efficient care to a high-acuity population while facing strict security regulations, crowded facilities and myriad legal and public health concerns. Specialty certification for qualified mental health professionals recognizes dedication to quality service delivery.

Specialty certification as a CCHP – Physician provides validation of a commitment to maintain the knowledge necessary to augment competent and appropriate clinical care to incarcerated patients. A CCHP-P has shown a mastery of specialized content developed by physician experts in the field of correctional health care.

Specialty certification makes a difference—to the patients whose care is provided by certified correctional nurses, to employers who desire top-notch nurses on staff and to the nurses who attain the credential. CCHP-RN certification recognizes registered nurses who have demonstrated the ability to deliver specialized nursing care in correctional settings.

For all professionals working in correctional health, including administrative and support staff

CCHP The NCCHC Certified Correctional Health Professional program recognizes your mastery of national standards and the knowledge expected of leaders in this complex, specialized field. The CCHP credential is a symbol of achievement and leadership that provides immeasurable benefits, including professional recognition and pride. It is also a stepping-stone (and an eligibility requirement) toward advanced and specialty certifications.

Exams are administered several times throughout the year. Apply today and join the thousands of correctional health professionals who have earned the distinction of certification from NCCHC.

For more information, visit www.ncchc.org/CCHP.
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<td>205 How the Affordable Care Act Is Affecting Jails and Prisons</td>
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<td>William Kissel MS MAS CCHP-MH</td>
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**PROCEEDINGS**

Presentation materials are available for download at [www.ncchc.org/leadership-2016-proceedings](http://www.ncchc.org/leadership-2016-proceedings)
## SCHEDULE AT A GLANCE

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<td>216 Correctional Health Care Accreditation: The Benefits to Your Program</td>
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<td>Glenn Treisman MD PhD</td>
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### ASK QUESTIONS!

Speakers love knowing their audience is engaged.
FRIDAY, JULY 15

Educational Breakfast
8 am – 9 am

Diagnostic Errors: Learn About the Way You Think
Carl Keldie, MD, CCHP, Correct Care Solutions
Diagnostic errors are the leading cause of malpractice litigation and some of the most common errors in ambulatory settings. Diagnostic errors include delayed, missed and incorrect diagnoses. These errors often reflect breakdowns in our health care systems, our clinical reasoning or both. Reasoning is influenced by cognitive and affective dispositions to respond. Cognitive disposition to respond includes “mental shortcuts” and biases. Affective disposition to respond will also be reviewed. Several effective strategies to help overcome and minimize the impact on clinical reasoning will be presented as well as strategies that apply to individuals, teams and systems.

Educational Objectives
• Discuss the scope of medical-legal implications related to diagnostic error
• Describe cognitive and affective dispositions to respond and biases, and how the correctional setting influences these dispositions
• Examine strategies, including metacognition, to overcome faulty synthesis

SESSION 1
9:15 am - 10:15 am

201 Cutting Cancer Care Costs
Richard Kosierowski, MD, CCHP, Corizon Health – Brentwood Regional
Oncology/hematology costs are soaring, and with the advent of new immune therapy, ever-higher prices will be seen. Yet there are ways to offset these escalating costs with sound medical practices that will save money. Many of these practices will be reviewed, including appropriate cancer screening for early detection, wise use of surveillance imaging, on-site chemotherapy and palliative care programs, showing that high-cost procedures may not be medically necessary or appropriate therapy for all patients.

Educational Objectives
• Identify areas where significant cost savings can be realized in care for cancer and blood disorder patients
• Discuss palliative care as a means of cost control
• Review the benefits of selective implementation of cancer screening programs

202 What’s in Your Toolbox? Ways to Handle High-Demand Patients
Deana Johnson, JD, MHM Correctional Services, Inc.
This interactive lecture will introduce participants to common legal risks associated with treating inmates, from grievances to medical board complaints and lawsuits. Audience volunteers will be used to role-play decision makers as participants discuss alternatives and come to consensus on the best methods to address problems associated with the litigious correctional health care environment.

Educational Objectives
• Review the oral and written grievance response process to minimize risk of escalation
• Identify the link between board complaints, insurance and potential future lawsuits
• Outline techniques to better communicate with your coworkers and avoid finger pointing before and during litigation

203 Developing Work–Life Balance to Manage Occupational Stress
Dana Neitlich, MSW, and D. J. Hager, LMHC, CCHP, Massachusetts Partnership for Correctional Health
Stress is part of the unique professional world of corrections. Working in harsh environments with depleted resources and support is stressful and sometimes traumatic. Recognizing how chronic exposure affects the ability to maintain the superior judgment necessary to effectively perform can help reduce stress and increase productivity and fulfillment. Participants will learn life-balancing techniques for use at work and at home to counteract stress.

Educational Objectives
• Examine the trauma and stress experience in correctional settings
• Define correctional stress as an occupational risk
• Explore strategies for prevention and intervention of correctional stress

SESSION 2
10:45 am – 12 pm

204 Strategic Operations Management: Breaking Bad Habits
Todd Wilcox, MBA, MD, CCHP-P, CCHP-A, Salt Lake County Metro Jail
This presentation is an introduction to medical, operational and legal problems that frequently arise in correctional health care settings and tend to be problematic in terms of quality, efficiency, accreditation and litigation. The speaker will present the checklist items to be aware of, as well as potential solutions for implementing changes to address those problems.

Educational Objectives
• Identify basic operational issues that frequently impact correctional health care delivery systems
• Discuss potential areas of risk for providers and health care systems that are frequently part of plaintiff cases
• Review mechanisms and policy changes to address problem areas
### EDUCATIONAL LUNCHEON
12 pm – 1:15 pm

**Legal Dilemmas With Special Implications in Corrections**  
*Deana Johnson, JD, MHM Correctional Services, Inc.*

This educational luncheon will acquaint those new to the correctional health care environment or new to a management role with the major legal issues they will face. Topics include the litigious environment in corrections, constitutional protections afforded to your patients, documentation and scheduling systems, involvement in your patients’ outside legal matters and HIPAA regulations.

**Educational Objectives**
- Describe the correctional health care leader’s rights and obligations in the litigious environment of corrections
- Explore legal issues associated with the ever-changing documentation systems used in corrections
- Review real-world examples of attempts to involve correctional providers in patients’ non-health-care legal matters

### SESSION 3  
1:45 pm – 2:45 pm

**205 How the Affordable Care Act Is Affecting Jails and Prisons**  
*Jeffrey Traczewski, MBA, CCHR, and Kay Kretsch, Correct Care Solutions*

Learn what the Affordable Care Act means for your facility. Since the start of the ACA in 2014, thousands of inmates have been enrolled in 20 Medicare expansion states. The presenters have worked through many challenges and have developed successful strategies to ensure completion and approval of inpatient enrollment. They will discuss their experience, including work in four non-expansion states using the same methods.

**Educational Objectives**
- Discuss techniques for improving inpatient stay enrollments for prison inmates
- Articulate ways to overcome inpatient stay enrollment challenges in jails
- Review the “exclusion for inmates” portion of the Centers for Medicare and Medicaid Services document

### SESSION 4  
3 pm – 4 pm

**206 Mastering the Utilization Process to Access Specialty Care**  
*Rebecca Lubelsczyk, MD, CCHP-P, Massachusetts Partnership for Correctional Health*

For any health care provider who writes referrals, this presentation will analyze the step-by-step process of how a referral is initiated, written, reviewed and managed. At each step, suggestions will be given on how to optimize differential thinking, utilization of available resources and concise documentation essential to an effective consult. Participants will also discuss what to do when a consult is approved (or not), and how to manage recommendations from the consult.

**Educational Objectives**
- Explain how a utilization process works and its role in patient care
- Review the skills needed to develop and produce a clinically effective referral
- Describe techniques for managing referral outcomes

**207 Collaboration With Nursing Colleges as an Innovative Approach to Care**  
*Jennifer Clifton, DNP, FNP, and Jennie Noren, MS, RN, University of Utah*

When a correctional system partners with a nursing program to provide health care, both parties benefit significantly. This presentation will examine these mutual benefits and provide case examples from a collaboration between the Utah Division of Juvenile Justice Services and the University of Utah College of Nursing. The session will also explore ways to overcome potential barriers to such a partnership and encourage interactive discussion.

**Educational Objectives**
- Describe the benefits to a correctional system of partnering with an academic nursing program for the provision of health care
- Explain the benefits to an academic nursing program of providing clinical leadership and staffing within a correctional system
- Formulate plans to overcome potential challenges to a partnership between an academic nursing program and a correctional system

**208 Legal and Ethical Obligations of Medical Leadership**  
*Ronald Shansky, MD, MPH, Consultant*

This presentation explores the history of correctional health class action litigation in the context of the evolving standards set by the federal courts over the past four decades. The impact of that litigation on correctional health services will be addressed, along with the differences and similarities between correctional medicine and community medicine. The role of correctional health leadership in ensuring that necessary services are provided will also be discussed.

**Educational Objectives**
- Review the history of correctional health care litigation and its positive and negative impacts
- Identify ways in which correctional health litigation has impacted services provided
- Discuss how medical leadership teams influence decisions regarding which services are provided to inmates
209 Expanding Access to Reproductive Health Care for Women in a County Jail

*Elizabeth Feldman, MD, CCHP, Cermak Health Services, Cook County Department of Corrections*

Women are the fastest-growing inmate population and are systematically underserved and socioeconomically disadvantaged, as well as having reduced access to and utilization of family planning services. This session will describe how to plan and implement a successful, comprehensive family planning and reproductive health initiative in a large urban county jail, including the provision of long-acting reversible contraceptive methods to women anticipating release from incarceration. Lessons learned will be shared.

**Educational Objectives**
- Describe the family planning disparities facing incarcerated women
- Analyze how the expansion of Title X services to a county jail addressed the need for family planning services
- Summarize the outcomes of the new family planning program

210 Supervisory Liability in Inmate Lawsuits: A Correctional Health Care Leader's Role in Litigation

*Daniel Griffith, JD, Whiteford, Taylor, Preston LLP*

Because of ever-changing legal standards, supervisors and leaders who become involved in correctional health care litigation have no clear road map outlining the extent to which they may be held responsible for the conduct of their subordinates. This presentation will explain the evolution of the law on this important issue with an emphasis on current standards, and discuss the supervisor’s role during litigation as the representational face of the organization.

**Educational Objectives**
- Discuss the type of conduct that exposes correctional health care supervisors to individual liability in inmate lawsuits
- Contrast the supervisor’s role in litigation with that of subordinate providers
- Examine ways to assist an organization in defense of inmate litigation

211 How to Develop a Clinically and Fiscally Sound Health Care Program

*William Kissel, MS, MAS, CCHP-MH, Correct Care Solutions*

This session will provide an introduction for clinical and other nonadministrative professionals and future leaders focused on the development of both clinical and administrative systems to ensure quality and cost-effective care. Areas to be addressed include proactive systems of care; timely receiving screening, history and physicals; chronic care management; integrated behavioral health systems; use of CQI to identify opportunities for improvement and more.

**Educational Objectives**
- List the necessary components of a comprehensive continuous quality improvement program
- Develop specific strategies for developing a comprehensive CQI program
- Explain how to implement a comprehensive CQI program

212 Across the Great Mind–Body Divide

*Donald Kern, MD, MPH, CCHP, Quality Correctional Health Care; Keith Courtney, DO, CCHP, Alberta Health Services*

Philosophers have for centuries tried to reconcile the mind and the body; health care systems have faced the same issue. Correctional health care systems have the highest concentration of patients with dual diagnoses and therefore need to develop administrative approaches that assure optimal multidisciplinary care. This session will explore processes that leaders may follow to create an efficient and effective blended program.

**Educational Objectives**
- Identify appropriate modes of interaction between medical and mental health clinical leaders
- Review methods for administrators to support clinical integration of mental health and medical teams
- Discuss how to evaluate the efficiency and effectiveness of care provided to patients with dual diagnoses

213 Practical Guide to CQI

*Todd Wilcox, MD, MBA, CCHP-P, CCHP-A, Salt Lake County Metro Jail*

Effective continuous quality improvement programs advance patient care, improve efficiencies in medical and mental health services delivery, help health professionals practice smarter, enable analysis of outcomes and lead to objective analyses of areas needing improvement. A well-formulated CQI program also enables a correctional system to effectively respond to litigation. Despite these benefits, health professionals often view CQI as an accreditation requirement rather than as an essential component of the overall program. Participants will gain appreciation for the clinical and administrative value of a comprehensive CQI program and learn how to implement a useful program.

**Educational Objectives**
- List the necessary components of a comprehensive continuous quality improvement program
- Develop specific strategies for developing a comprehensive CQI program
- Explain how to implement a comprehensive CQI program
214 Patient Privacy in Corrections: An Update on Legal Requirements and Enforcement Actions

Kelly Street, JD, London & Amburn

Information on inmates’ health care is highly sensitive, often including data on substance abuse and mental illness. The Health Insurance Portability and Accountability Act and other federal regulations govern the handling of patient information in corrections, and enforcement is at an all-time high. Though HIPAA has important exceptions for correctional care, many provisions must be followed, so understanding confidentiality is vitally important. This talk will review the various requirements as well as NCCHC standards and state privacy laws.

Educational Objectives
• Explain the importance of confidentiality in the correctional health care context
• Describe the federal confidentiality requirements applicable to all providers of correctional health care
• Identify current trends in enforcement, possible legal causes of action and penalties for noncompliance

SESSION 7
9:45 am – 11:15 am

215 Leadership Development: The Transition From Clinician to Physician Leader

TBA

The greatest challenge for physicians moving from a clinical role to leadership or management is changing from an autonomous, authoritative role to working as a team member and team leader among people who may have questions and different, but equally valuable, viewpoints. In this session, you will learn how strengths that contributed to success in premedical and medical training can become liabilities when teamwork is required, and how to make a successful transition.

Educational Objectives
• Identify the characteristics of a successful physician leader
• Review the elements of effective teamwork in health care, including communication behaviors for physicians that promote teamwork
• Explore the differences between authority and leadership

NCCHC invites you to participate in facilitated roundtable discussion groups. This one-hour gathering is a perfect opportunity for you to voice your opinion, debate selected issues and connect with colleagues in a small, informal setting. Look for the corresponding table number.

Educational Objectives
• Identify emerging trends and issues for leaders in correctional health care
• Describe solutions to common problems in correctional health care
• Outline strategies and techniques used by others in your discipline or specialty for improving health care delivery

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216 Correctional Health Care Accreditation: The Benefits to Your Program
Tracey Titus, RN, CCHP-RN, National Commission on Correctional Health Care

Limited resources, grievances, litigation and providing the three basic rights can be a challenge in correctional health care. A well-managed, organized health care system enables administrators and staff to minimize these challenges. NCCHC’s Standards for Health Services are recognized by the medical profession and courts as the benchmark for establishing and measuring a correctional health system. Attendees will gain a better understanding of the importance and benefits of accreditation, including continual improvement in health care delivery.

Educational Objectives
• Review the legal context of accreditation
• List at least three reasons why accreditation is important
• Describe the use of the Standards for Health Services to prepare for accreditation

217 Strategies for Understanding and Working With Personality-Disordered Patients
Sharen Barboza, PhD, CCHP-MH, MHM Correctional Services, Inc.

During this workshop, participants will explore the concept of personality, review what it means to have a personality disorder and discuss impairments in personality functioning and pathological personality traits common among incarcerated patients. The discussion will include how personality-disordered patients present in health care settings and provide recommendations for addressing pathological personality traits among inmate-patients.

Educational Objectives
• Discuss the two basic elements of personality functioning
• Review pathological personality traits
• Identify at least three strategies for working with personality-disordered patients

218 Inmates as Patients: Health Care in the Correctional Culture
Rebecca Lubelczyk, MD, CCHP-P, Massachusetts Partnership for Correctional Health

Correctional medicine is a specialized field for which little formal training exists. Most clinicians learn on the job, in the field, with little guidance and, sometimes, by making mistakes. Understanding the interacting cultures of security, the health care staff and the patient will help the clinician become more comfortable and more successful in delivering care. This presentation is designed to orient the clinician to the differences between correctional and conventional medicine.

Educational Objectives
• Explain the role of security staff in the correctional setting
• Demonstrate insight into the reasons an inmate-patient might do something or ask for something
• Discuss why it is important to view inmate-patients objectively
219 Corrections Connection: Administrators and Nurses Working Together
Mary Muse, MS, RN, CCHP-RN, CCHP-A, Wisconsin Department of Corrections

Nurses typically make up the largest portion of the health services human resources budget and have a considerable impact on the quality of health services. It makes sense to build a strong working relationship between correctional administrators and nurses, with clear understanding of role responsibility. A strong connection contributes to improved safety, quality health care, fiscal operations and public health. This presentation will address four areas of engagement.

Educational Objectives
• Explain why a strong connection between administrators and nursing is critical to success
• Identify four areas of strategic engagement
• Describe the impact of nursing services on operations

SESSION 9
2:30 pm – 3:30 pm

220 Techniques for Increasing Patient Compliance as a Cost-Effective Tool
Maisha Pesante, MD, CCHP, Federal Correctional Complex, Butner

The cost-effectiveness of patient adherence to medical treatment has been well studied in the community health setting, but there is little literature on compliance in the correctional setting. Yet the cost benefits of increasing inmate compliance, including adherence to long-term medication regimens, cannot be underestimated. This presentation will provide useful methods for increasing patient adherence among inmates, especially for chronic disease management, and explore the cost effectiveness of training clinicians to implement these methods.

Educational Objectives
• Define patient adherence and medical treatment compliance
• Identify barriers to patient compliance and adherence
• Analyze strategies for increasing compliance

221 Help for Your “Help Wanted” Challenges
Jessica Lee, MSN, RN, Rikers Island Correctional Facility; Nancy Roesler, Corizon Health – Brentwood Regional

Learn tips for recruiting the best employees to your organization. Topics to be discussed include factors that influence your hiring decisions and improving your ability to attract and hire the right employees. Participants will practice a successful interview technique known as behavioral interviewing and gain tips on how to time interviews, evaluate candidates and make a good impression on potential employees.

Educational Objectives
• Summarize successful hiring practices
• Practice behavioral interviewing techniques
• List tools for selecting the right employees for the job

222 Integrating CCHP Certification Into Your Talent Management Strategy
Matissa Sammons, MA, CCHP, National Commission on Correctional Health Care; Mark Fleming, PhD, CCHP-MH, Corizon Health – Brentwood Regional

People are the driving force behind any successful organization, and corrections is no different. It is, however, unique, as the correctional environment presents many challenges to providing high-quality care. Those challenges make it all the more important to create and maintain a highly skilled and knowledgeable workforce. Certification through NCCHC’s Certified Correctional Health Professional program is a symbol of professionalism, based on knowledge of NCCHC’s standards, benefiting both employers and employees. Using certification as part of your talent management strategy will help you to select, develop and retain highly skilled, committed, knowledgeable people.

Educational Objectives
• Discuss how both employers and employees benefit from professional certification
• Describe how certification fits into the talent management cycle: selection, development, retention
• Summarize how NCCHC works with employers in getting employees certified

SESSION 10
3:45 pm – 5 pm

223 Trauma-Informed Principles of Leadership
Robin Belcher-Timme, PsyD, CCHP-MH, Delaware Department of Correction

Conceptualizing the entire correctional system (inmates, staff, administrators, professionals) as highly vulnerable to the effects of trauma allows leaders and administrators to interact with the system in more constructive ways. This talk focuses on the prevalence of trauma symptoms among staff, manifestations of that trauma and suggestions for conceptualizing and treating a correctional system.

Educational Objectives
• Review the prevalence of trauma in correctional environments, including among staff and inmates
• Describe trauma in correctional environments from a systems theory perspective
• Identify strategies for interacting and navigating relationships within a traumatized system
Exhibitors

American College of Correctional Physicians
1145 W. Diversey Parkway
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www.accpmed.org
The American College of Correctional Physicians promotes excellence in the practice of correctional medicine and is the only membership organization committed solely to meeting the needs of correctional physicians.

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MHM Correctional Services, Inc., is a wholly owned subsidiary of MHM Services, Inc. MHM and its subsidiaries are under contract with correctional systems nationwide to provide a wide range of behavioral health, medical specialty and comprehensive medical services. In 2016, MHM provides services on site to over 250 facilities in 15 states nationwide.

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www.ncchc.org
With support from the major national organizations representing the fields of health, law and corrections, the National Commission on Correctional Health Care is committed to improving the quality of health care in jails, prisons and juvenile confinement facilities. Visit our display to learn about standards, accreditation and other resources to help correctional health care systems provide efficient, high-quality care.

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Leveraging NCCHC’s expertise in correctional health care, NCCHC Resources, Inc., provides customized education and training, preparation for professional certification, performance improvement initiatives and technical assistance to correctional facilities interested in health care quality improvement. NRI will put together a team of experts – clinicians, educators, administrators or other thought leaders – to address any sized project or challenge. A nonprofit organization, NRI works to strengthen NCCHC’s mission: to improve the quality of health care in jails, prisons and juvenile confinement facilities.

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THANKS to our attendees, speakers, moderators, surveyors, volunteers, exhibitors and sponsors!

See you soon!

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UPCOMING EVENTS

2016

October 22-26, National Conference on Correctional Health Care
Paris Hotel, Las Vegas

2017

April 29-May 2, Spring Conference on Correctional Health Care
Hyatt Regency Atlanta

July 28-29, Correctional Health Care Leadership Institutes
Bally’s Las Vegas Hotel

July 30-31, Correctional Mental Health Care Conference
Bally’s Las Vegas Hotel

November 4-8, National Conference on Correctional Health Care
Hyatt Regency Chicago

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